Key Findings

The scores for 92 questions from the Open Budget Survey 2010 (see text box) are used to compile objective scores and rankings of each country’s relative transparency. These scores constitute the Open Budget Index (OBI).

Portugal’s OBI 2010 score is 58 out of 100, which is higher than the average score (42) for the 94 countries surveyed, but is tied with Italy for the lowest score in the Western Europe & U.S. region. Portugal’s score indicates that the government provides the public with only some information on the central government’s budget and financial activities assessed by the Survey. This makes it challenging for citizens to hold the government accountable for its management of the public’s money.

Information in Public Budget Documents

Adequacy & Availability of Eight Key Budget Documents

<table>
<thead>
<tr>
<th>Document</th>
<th>Level of Information Grade*</th>
<th>Publication Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pre-Budget Statement</td>
<td>E</td>
<td>Not Produced</td>
</tr>
<tr>
<td>Executive’s Budget Proposal</td>
<td>B</td>
<td>Published</td>
</tr>
<tr>
<td>Enacted Budget</td>
<td>A</td>
<td>Published</td>
</tr>
<tr>
<td>Citizens Budget</td>
<td>E</td>
<td>Not Produced</td>
</tr>
<tr>
<td>In-Year Reports</td>
<td>A</td>
<td>Published</td>
</tr>
<tr>
<td>Mid-Year Review</td>
<td>E</td>
<td>Not Produced</td>
</tr>
<tr>
<td>Year-End Report</td>
<td>C</td>
<td>Published</td>
</tr>
<tr>
<td>Audit Report</td>
<td>C</td>
<td>Published</td>
</tr>
</tbody>
</table>
Grades for the comprehensiveness and accessibility of the information provided in each document are calculated from the average scores received on a subset of questions from the Open Budget Survey 2010. An average score between 0-20 (scant information) is graded as E; 21-40 (minimal) is graded as D; 41-60 (some) is graded as C; 61-80 (significant) is graded as B; and 81-100 (extensive) is graded as A.

An Executive’s Budget Proposal is the government’s most important policy instrument. It presents how the government plans to raise revenues and where these funds are allocated, thus transforming policy goals into action. Portugal publishes a fairly comprehensive Executive Budget Proposal. However, gaps in information in the budget proposal are found in the following areas:

- It lacks information that can help explain the relationship between the government’s revenue and expenditure plans and its policy and macroeconomic goals. This information is important if the executive wishes to facilitate a broader debate about planned expenditures.
- It lacks information on certain fiscal activities that can have a major impact on the government’s ability to meet its fiscal and policy goals, including information on extra-budgetary funds, quasi-fiscal activities, tax expenditures, contingent and future liabilities, and financial and other assets. Absent this information, the public does not know the government’s complete fiscal position.
- It lacks information on outputs and outcomes. This information is important for those who are interested in monitoring the budget’s impact.

A Pre-Budget Statement sets forth the broad parameters that will define the government’s forthcoming budget. Portugal does not produce a Pre-Budget Statement.

An Enacted Budget becomes a country’s law and provides the baseline information for all budget analyses conducted during the budget year. In general terms, the Enacted Budget should provide the public with the data it can use to assess the government’s stated policy priorities and hold it to account. Portugal publishes a comprehensive Enacted Budget.

A Citizens Budget is a nontechnical presentation of a government’s budget that is intended to enable the public — including those who are not familiar with public finance — to understand a government’s plans. Portugal does not produce a Citizens Budget.

In-Year Reports provide a snapshot of the budget’s effects during the budget year. They allow for comparisons with the Enacted Budget figures and thus can facilitate adjustments. Portugal publishes comprehensive In-Year Reports.

A Mid-Year Review provides a comprehensive overview of the budget’s effects at the midpoint of a budget year and discusses any changes in economic assumptions that affect approved budget policies. Information in this report allows the government, legislature, and the public to identify whether or not adjustments related to revenues, expenditures, or borrowing should be made for the remainder of the budget year. Portugal does not produce a Mid-Year Review.

A Year-End Report compares the actual budget execution to the Enacted Budget. Year-End Reports can inform policymakers on tax policies, debt requirements, and major expenditure priorities, facilitating adjustments for upcoming budget years. Portugal publishes a Year-End Report, but the document is not sufficiently comprehensive. It does not, for example, provide...
an explanation of the difference between the original macroeconomic forecast, estimates of non-financial data, performance indicators, and the actual outcomes.

An Audit Report is an evaluation of the government's accounts by the country's supreme audit institution (SAI). It reports whether the government has raised revenues and spent national revenue in line with the authorized budget, whether the government's bookkeeping is balanced and accurate, and whether there were problems in the management of public funds. Portugal publishes an Audit Report, but the document is not sufficiently comprehensive. It does not, for example, include an executive summary.

Public Participation and Institutions of Accountability

Beyond improving the availability and comprehensiveness of key budget documents, there are other ways in which Portugal's budget process can be made more open. These include ensuring the existence of a strong legislature and SAI that provide effective budget oversight, and providing greater opportunities for public engagement in the budget process.

Are oversight bodies effective in their budget role?

<table>
<thead>
<tr>
<th>Oversight Institution</th>
<th>Strength**</th>
</tr>
</thead>
<tbody>
<tr>
<td>Legislature</td>
<td>Strong</td>
</tr>
<tr>
<td>SAI</td>
<td>Moderate</td>
</tr>
</tbody>
</table>

** Legislature and SAI strengths are calculated from the average scores received for a subset of questions from the Open Budget Survey 2010. An average score between 0-33 is graded as weak, 34-66 as moderate, and 67-100 as strong.

According to the Open Budget Survey 2010, budget oversight provided by Portugal's legislature is strong. However, it does not hold extensive open budget discussions at which the public can testify or allow the public to be present during legislative hearings at which the executive testifies on its proposed budget, and it does not conduct adequate scrutiny of audits.

According to the Open Budget Survey 2010, budget oversight provided by Portugal's SAI is inadequate because it does not:

1. have sufficient resources to meaningfully exercise its mandate;
2. have proper channels of communication with the public; and
3. issue reports on the follow-up steps taken by the executive to address audit recommendations.

Recommendations

Portugal should:

- increase the comprehensiveness of the Executive's Budget Proposal;
- produce and publish a Citizen Budget, Pre-Budget Statement, and Mid-Year Review;
- provide opportunities for the public to testify at legislative hearings on the budget; and
- empower SAIs to publish more comprehensive Audit Reports.