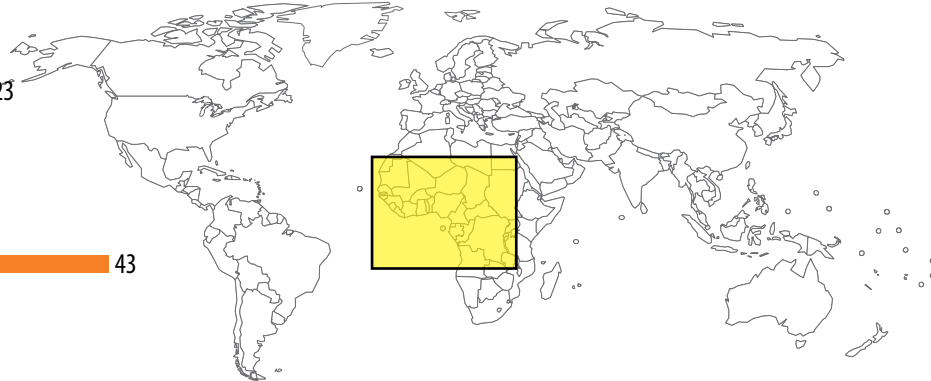
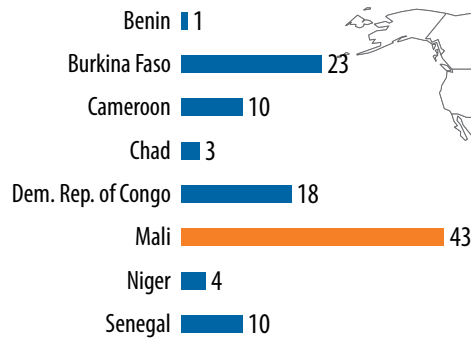


How does Mali compare to its neighbors in Francophone Africa?

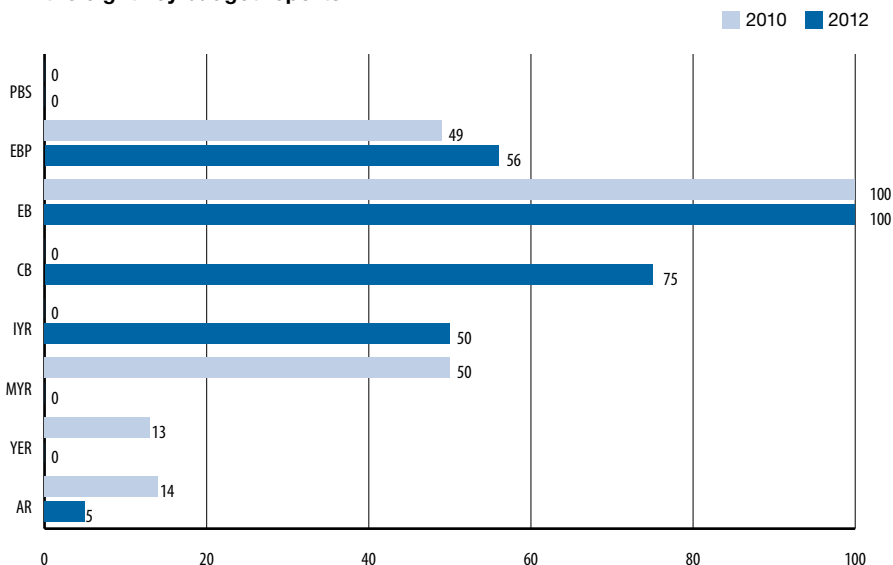


What are each of the eight key budget documents, and does the public have access to them?

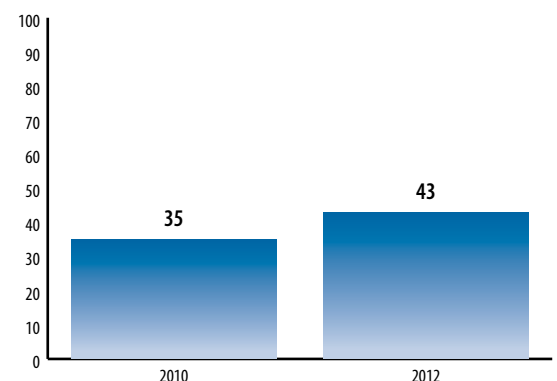
Document	Description of Document	Publication Status
PBS	Pre-Budget Statement: Provides information that links government policies and budgets and typically sets forth the broad parameters that will define the budget proposal that is presented to the legislature.	Produced for Internal Use
EBP	Executive's Budget Proposal: Presents the government plans to raise revenues through taxes and other sources and spend these monies to support its priorities, thus transforming policy goals into action.	Published
EB	Enacted Budget: The legal instrument authorizing the executive to raise revenues, make expenditures, and incur debt.	Published
CB	Citizens Budget: A nontechnical presentation to enable broad public understanding of a government's plans for raising revenues and spending public funds in order to achieve policy goals.	Published
IYR	In-Year Reports: Periodic (monthly or quarterly) measures of the trends in actual revenues, expenditures, and debt, which allow for comparisons with the budget figures and adjustments.	Published
MYR	Mid-Year Review: An overview of the budget's effects at the midpoint of a budget year and discusses any changes in economic assumptions that affect approved budget policies.	Not Produced
YER	Year-End Report: Information comparing the actual budget execution relative to the Enacted Budget.	Not Produced
AR	Audit Report: Independent evaluation of the government's accounts by the country's supreme audit institution. It typically assesses whether the executive has raised revenues and spent monies in line with the authorized budget, and whether the government's accounts of its revenues and expenses are accurate and provide a reliable picture of the fiscal situation.	Not Produced*

* Note: OBI subscores for the Executive's Budget Proposal and Audit Report include information that may be contained in related documents, thus the subscore may be above zero even though the EBP or AR themselves are not published.

From Zero to 100: Has Mali increased the amount of information it makes available in the eight key budget reports?



OBI scores over two Surveys



Open Budget Index

The **Open Budget Survey** assesses whether the central government in each country surveyed makes eight key budget documents available to the public, as well as whether the data contained in these documents is comprehensive, timely, and useful. The Survey uses internationally accepted criteria to assess each country's budget transparency developed by multilateral organizations, such as the International Monetary Fund (IMF), the Organization for Economic

Co-operation and Development (OECD), and the International Organization of Supreme Audit Institutions (INTOSAI).

The scores on 95 of the 125 Open Budget Survey questions are used to calculate objective scores and rankings of each surveyed country's relative transparency. These composite scores constitute the Open Budget Index (OBI), the world's only independent and comparative measure of budget transparency.

Mali's score is 43 out of 100, which equals the average score of 43 for all the 100 countries surveyed, and constitutes the highest score in of all Francophone Africa. Mali's score indicates that the government provides the public with minimal information on the national government's budget and financial activities during the course of the budget year. This makes it challenging for citizens to hold the government accountable for its management of the public's money.

Mali's OBI 2012 score of 43 has increased by eight points from its score on the OBI 2010.

The Open Budget Index is composed of subscores for each of the eight key budget documents assessed in the Survey. These subscores represent the average of the scores received on a set of questions in the Survey that measure the public availability of and amount of information in the documents. The subscores are comparable across all of the countries included in the Survey.

Recommendations

Mali's score on the Open Budget Index has increased significantly since the previous round of the Open Budget Survey, for which the government is congratulated. However, with a score of 43 out of 100 on the Open Budget Index 2012, the government of Mali has the potential to greatly expand budget transparency by introducing a number of short-term and medium-term measures, some of which can be achieved at almost no cost to the government.

The International Budget Partnership recommends that Mali undertake the following steps to improve budget transparency:

- Publish the Pre-Budget Statement, which is currently produced for internal use only (detailed guidance on the contents of this document can be found in this guidebook: <http://bit.ly/QGzHv8>). As per the Open Budget Survey 2012, 47 countries publish a Pre-Budget Statement, including Mali's neighbors Burkina Faso, Senegal, and Cameroon.
- Produce and publish a Mid-Year Review, a Year-End Report, and an Audit Report. Detailed guidance on the contents of these documents

can be found in this guidebook: <http://bit.ly/QGzHv8>). As per the Open Budget Survey 2012, 29 countries publish a Mid-Year Review; 72 countries publish a Year-End Report, including its neighbor Burkina Faso; and 68 countries produce and publish an Audit Report, including its neighbor Cameroon. Links to the budget documents published by these countries can be accessed from the IBP's website <http://bit.ly/P8NPOV>.

- Improve the comprehensiveness of the Executive's Budget Proposal, specifically by focusing on providing information on the following areas:
 - actual expenditures and revenue collected two year prior to the budget year and previous years expenditures and revenue estimates (see questions 23-24 and 30-32 of the Open Budget Questionnaire);
 - greater detail of projected future expenditures and revenue two years after the budget year (see questions 6 and 10 of the Open Budget Questionnaire);
 - Information on macroeconomic forecasts (see questions 14-15 of the Open Budget Questionnaire);
 - issues beyond the core budget, such as extra-budgetary funds, quasi-fiscal activities, expenditure arrears, contingent and future liabilities, financial and nonfinancial assets, expenditure arrears, earmarked revenues, tax expenditures, and expenditures dedicated to secret items (see questions 35, 38-43, and 45-47 of the Open Budget Questionnaire); and
 - linking the budget to the government's stated policy goals and nonfinancial and performance data for expenditure programs (see questions 17 and 49-55 of the Open Budget Questionnaire).
- Improve the comprehensiveness of the In-Year Reports by:
 - comparing actual year-to-date expenditures and revenue collections with either the original estimate for that period (based on the enacted budget) or the same period in the previous year (see questions 66 and 69 of the Open Budget Questionnaire); and
 - releasing to the public present information of actual year-to-date expenditures and revenue borrowing related to the composition of government debt (such as interest rates on the debt, maturity profile of the debt, and currency denomination of the debt) for the budget year (see question 71 of the Open Budget Questionnaire).

- Publish Citizens Budget at each of the four stages of the budget process (budget formulation, execution, and audit) (see question 112 of the Open Budget Questionnaire).

Strength of Legislatures and Supreme Audit Institutions in Budget Oversight

The Open Budget Survey examines the extent of effective oversight provided by legislatures and supreme audit institutions (SAIs). These institutions play a critical role — often enshrined in national constitutions — in planning and overseeing the implementation of national budgets.

The Open Budget Survey assesses whether legislatures provide effective budget oversight by measuring performance on 11 indicators, including: consultations with the executive prior to the tabling in the legislature of the draft budget, research capacity, formal debate on overall budget policy, time available to discuss and approve the budget, legal authority to amend the budget proposal, approval of shifts in expenditure budget and excess revenues collected, supplemental budget powers, authority to approve use of contingency funds, and scrutiny of audit reports.

The Open Budget Survey assesses whether supreme audit institutions are empowered to provide effective budget oversight by using the following four indicators: authority to remove the head of the supreme audit institution, legal power to audit public finances, financial resources available, and availability of skilled audit personnel.

Recommendations

The International Budget Partnership recommends that Mali undertake the following actions to improve budget oversight:

- Although the overall legislative oversight in Mali is strong, the Open Budget Survey 2012 finds that this can be further strengthened by legally requiring the executive to seek input from the legislature when it shifts funds between administrative units and between line items; the executive should be required to seek approval from the legislature on supplemental budgets before these funds are expended (see questions 102-103 and 105 of the Open Budget Questionnaire); and
- Empower the supreme audit institution by ensuring funding is broadly consistent with the resources required by the SAI to fulfill its mandate (see question 93 of the Open Budget Questionnaire).

Mali is a strong performer on budget oversight in Francophone Africa but weak on engagement

Country	Legislative Strength	SAI Strength	Public Engagement
Burkina Faso	Strong	Moderate	Weak
Cameroon	Weak	Weak	Weak
Mali	Strong	Strong	Weak
Niger	Moderate	Moderate	Weak
Senegal	Weak	Moderate	Weak
Chad	Moderate	Moderate	Weak
Democratic Republic of Congo	Moderate	Moderate	Weak
Benin	Moderate	Moderate	Weak

Strong: average score above 66 of 100; **Moderate:** average score between 34 and 66; **Weak:** average score below 34

Opportunities for Public Participation

Research and advocacy experience of civil society over the past 15 years has demonstrated that transparency by itself is insufficient for improving governance. Transparency along with opportunities for public participation in budgeting can maximize the positive outcomes associated with open budgeting. Therefore, the Open Budget Survey assesses opportunities available to the public to participate in national budget decision-making processes. Such opportunities can be provided throughout the budget cycle by the executive, legislature, and supreme audit institution.

Based on these indicators, the Open Budget Survey 2012 finds that opportunities for public participation in the budget process in Mali are limited.

Recommendations

The International Budget Partnership recommends that Mali expand public engagement in budgeting after considering the Open Budget Survey indicators on which the country performs poorly (see table below and questions 114-119 and 121-125 in the Open Budget Questionnaire.).

Mali has much room to improve public participation

Requirement	Finding
Process Followed Before Consultation	
Formal requirement for public participation (Q114)	Does not exist
Articulation of purposes for public participation (Q115)	Exists but is weak
Communication by the SAI of audit findings beyond publication of audit reports (Q124)	Does not exist
Process of Consultation	
Mechanisms developed by the executive for participation during budget planning (Q116)	Does not exist
Public hearings in the legislature on macroeconomic budget framework (Q119)	Exists but is weak
Public hearings in the legislature on individual agency budgets (Q120)	Exists but could be improved
Opportunities in the legislature for testimonials by the public during budget hearings (Q121)	Does not exist
Mechanisms developed by the executive for participation during budget execution (Q117)	Does not exist
Mechanisms developed by the SAI for participation in audit agenda (Q123)	Does not exist
Process Followed After Consultation	
Feedback by the executive on use of inputs provided by the public (Q118)	Does not exist
Release by the legislature of reports on budget hearings (Q122)	Does not exist
Feedback by the SAI on use of inputs provided by the public (Q125)	Does not exist

Description of Survey, Methodology, Reliability, and Researcher Contact Information

The Open Budget Survey is a fact-based research instrument that uses easily observable phenomena to assess what occurs in practice. The research conclusions are typically supported by citations and comments, including reference to a budget document, a law, or other public document; a public statement by a government official; or comments from a face-to-face interview with a government official or other knowledgeable party. The Survey is compiled from a questionnaire completed for each country by independent budget experts who are not associated with the national government. Each country's questionnaire is then independently reviewed by two anonymous experts who also have no association with government. In addition, the IBP invites national governments to comment on the draft results from the Survey and considers these comments before finalizing the Survey results. The entire research process for 2012 took over 18 months between July 2011 and December 2012 and involved approximately 400 experts.

The Open Budget Survey provides a reliable source of data on national budget transparency practices for governments, development practitioners, the media, and citizens. Current users of the Survey results include the Open Government Partnership, Collaborative Africa Budget Reform Initiative, INTOSAI, the World Bank in its Worldwide Governance Indicators, and a number of bilateral aid agencies and international and regional multilateral bodies. The publication of the Open Budget Survey 2012 has reinforced the Survey's preeminent position as a global data repository on budget transparency, participation, and accountability.

Research to complete this country's Open Budget Survey was undertaken by Pr. Massa Coulibaly and Boubacar Bougoudogo, GREAT Mali, BP. E1255, Rue 626, porte 1726, Kalabancoura, Extension Sud, Bamako, Mali, massa@greatmali.net; boubacar@greatmali.net.

The Malian government has provided its comments on the draft Open Budget Questionnaire results for the country.