How does São Tomé e Príncipe compare to its neighbors in West Africa?

<table>
<thead>
<tr>
<th>Country</th>
<th>Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equatorial Guinea</td>
<td>0</td>
</tr>
<tr>
<td>Ghana</td>
<td>50</td>
</tr>
<tr>
<td>Liberia</td>
<td>43</td>
</tr>
<tr>
<td>Nigeria</td>
<td>16</td>
</tr>
<tr>
<td>São Tomé e Príncipe</td>
<td>29</td>
</tr>
<tr>
<td>Sierra Leone</td>
<td>39</td>
</tr>
</tbody>
</table>

What are each of the eight key budget documents, and does the public have access to them?

<table>
<thead>
<tr>
<th>Document</th>
<th>Description of Document</th>
<th>Publication Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>PBS</td>
<td>Pre-Budget Statement: Provides information that links government policies and budgets and typically sets forth the broad parameters that will define the budget proposal that is presented to the legislature.</td>
<td>Produced for Internal Use</td>
</tr>
<tr>
<td>EBP</td>
<td>Executive's Budget Proposal: Presents the government plans to raise revenues through taxes and other sources and spend these monies to support its priorities, thus transforming policy goals into action.</td>
<td>Published</td>
</tr>
<tr>
<td>EB</td>
<td>Enacted Budget: The legal instrument authorizing the executive to raise revenues, make expenditures, and incur debt.</td>
<td>Published</td>
</tr>
<tr>
<td>CB</td>
<td>Citizens Budget: A nontechnical presentation to enable broad public understanding of a government’s plans for raising revenues and spending public funds in order to achieve policy goals.</td>
<td>Not Produced</td>
</tr>
<tr>
<td>IYR</td>
<td>In-Year Reports: Periodic (monthly or quarterly) measures of the trends in actual revenues, expenditures, and debt, which allow for comparisons with the budget figures and adjustments.</td>
<td>Published</td>
</tr>
<tr>
<td>MYR</td>
<td>Mid-Year Review: An overview of the budget's effects at the midpoint of a budget year and discusses any changes in economic assumptions that affect approved budget policies.</td>
<td>Not Produced</td>
</tr>
<tr>
<td>YER</td>
<td>Year-End Report: Information comparing the actual budget execution relative to the Enacted Budget.</td>
<td>Not Produced</td>
</tr>
<tr>
<td>AR</td>
<td>Audit Report: Independent evaluation of the government’s accounts by the country’s supreme audit institution. It typically assesses whether the executive has raised revenues and spent monies in line with the authorized budget, and whether the government’s accounts of its revenues and expenses are accurate and provide a reliable picture of the fiscal situation.</td>
<td>Not Produced</td>
</tr>
</tbody>
</table>

From Zero to 100: Has São Tomé e Príncipe increased the amount of information it makes available in the eight key budget reports?

OBI scores over three Surveys
Open Budget Index

The Open Budget Survey assesses whether the central government in each country surveyed makes eight key budget documents available to the public, as well as whether the data contained in these documents is comprehensive, timely, and useful. The Survey uses internationally accepted criteria to assess each country’s budget transparency developed by multilateral organizations, such as the International Monetary Fund (IMF), the Organization for Economic Co-operation and Development (OECD), and the International Organization of Supreme Audit Institutions (INTOSAI).

The scores on 95 of the 125 Open Budget Survey questions are used to calculate objective scores and rankings of each surveyed country’s relative transparency. These composite scores constitute the Open Budget Index (OBI), the world’s only independent and comparative measure of budget transparency.

São Tomé e Príncipe is congratulated. However, with a score of 29 out of 100 on the Open Budget Survey 2012, 47 countries publish a Pre-Budget Statement, including São Tomé e Príncipe’s neighbors Liberia and Nigeria. Links to the budget documents published by these countries can be accessed from the IBP’s website: http://bit.ly/P8NPOV.

- Produce and publish a Citizens Budget, Mid-Year Review, Year-End Report, and Audit Report. Detailed guidance on the contents of these four documents can be found in these guidebooks: http://bit.ly/QGzHv8 and http://bit.ly/QGzFmJ. As per the Open Budget Survey 2012, 26 countries publish a Citizens Budget, though currently no country in West Africa publishes one; 29 countries publish a Mid-Year Review, including its neighbors Ghana and Liberia; 72 countries publish a Year-End Report, including its neighbors Liberia, Nigeria, and Sierra Leone; and 68 countries publish an Audit Report, including its neighbors Ghana and Sierra Leone. Links to the budget documents published by these countries can be accessed from the IBP’s website: http://bit.ly/P8NPOV.

- Increase the comprehensiveness of the Executive’s Budget Proposal, specifically by focusing on providing information in the following areas:
  - anticipated expenditures for at least two years beyond the budget year and previous year’s expenditures (see questions 5-6, 18-19, 21, and 24 of the Open Budget Questionnaire);
  - anticipated revenues for at least two years beyond the budget year (see questions 9-10 of the Open Budget Questionnaire);
  - total outstanding government debt for the budget year; previous year’s debt information and debt composition, such as interest rates on the debt, maturity profile of the debt, currency denomination of the debt, or whether it is domestic or external debt (see questions 11, 13, and 33-34 of the Open Budget Questionnaire);
  - macroeconomic forecasts and assumptions used in developing the budget (see questions 14-15 of the Open Budget Questionnaire);
  - linking the budget to the government’s stated policy goals, nonfinancial and performance data, and information intended to benefit directly the country’s most impoverished populations (see questions 16-17 and 48-55 of the Open Budget Questionnaire);
  - extra-budgetary funds, intergovernmental transfers, transfers to public corporations, quasi-fiscal activities, financial and

The International Budget Partnership recommends that São Tomé e Príncipe undertake the following steps to improve budget transparency:

- Publish the Pre-Budget Statement, which is being produced for internal use only (detailed guidance on the contents of this document can be found in this guidebook: http://bit.ly/QGzHv8). As per the Open Budget Survey 2012, 47 countries publish a Pre-Budget Statement, including São Tomé e Príncipe’s neighbors Liberia and Nigeria. Links to the budget documents published by these countries can be accessed from the IBP’s website: http://bit.ly/P8NPOV.

- Produce and publish a Citizens Budget, Mid-Year Review, Year-End Report, and Audit Report. Detailed guidance on the contents of these four documents can be found in these guidebooks: http://bit.ly/QGzHv8 and http://bit.ly/QGzFmJ. As per the Open Budget Survey 2012, 26 countries publish a Citizens Budget, though currently no country in West Africa publishes one; 29 countries publish a Mid-Year Review, including its neighbors Ghana and Liberia; 72 countries publish a Year-End Report, including its neighbors Liberia, Nigeria, and Sierra Leone; and 68 countries publish an Audit Report, including its neighbors Ghana and Sierra Leone. Links to the budget documents published by these countries can be accessed from the IBP’s website: http://bit.ly/P8NPOV.

- Increase the comprehensiveness of the Executive’s Budget Proposal, specifically by focusing on providing information in the following areas:
  - anticipated expenditures for at least two years beyond the budget year and previous year’s expenditures (see questions 5-6, 18-19, 21, and 24 of the Open Budget Questionnaire);
  - anticipated revenues for at least two years beyond the budget year (see questions 9-10 of the Open Budget Questionnaire);
  - total outstanding government debt for the budget year; previous year’s debt information and debt composition, such as interest rates on the debt, maturity profile of the debt, currency denomination of the debt, or whether it is domestic or external debt (see questions 11, 13, and 33-34 of the Open Budget Questionnaire);
  - macroeconomic forecasts and assumptions used in developing the budget (see questions 14-15 of the Open Budget Questionnaire);
  - linking the budget to the government’s stated policy goals, nonfinancial and performance data, and information intended to benefit directly the country’s most impoverished populations (see questions 16-17 and 48-55 of the Open Budget Questionnaire);
  - extra-budgetary funds, intergovernmental transfers, transfers to public corporations, quasi-fiscal activities, financial and

- Publish the Pre-Budget Statement, which is being produced for internal use only (detailed guidance on the contents of this document can be found in this guidebook: http://bit.ly/QGzHv8). As per the Open Budget Survey 2012, 47 countries publish a Pre-Budget Statement, including São Tomé e Príncipe’s neighbors Liberia and Nigeria. Links to the budget documents published by these countries can be accessed from the IBP’s website: http://bit.ly/P8NPOV.

- Produce and publish a Citizens Budget, Mid-Year Review, Year-End Report, and Audit Report. Detailed guidance on the contents of these four documents can be found in these guidebooks: http://bit.ly/QGzHv8 and http://bit.ly/QGzFmJ. As per the Open Budget Survey 2012, 26 countries publish a Citizens Budget, though currently no country in West Africa publishes one; 29 countries publish a Mid-Year Review, including its neighbors Ghana and Liberia; 72 countries publish a Year-End Report, including its neighbors Liberia, Nigeria, and Sierra Leone; and 68 countries publish an Audit Report, including its neighbors Ghana and Sierra Leone. Links to the budget documents published by these countries can be accessed from the IBP’s website: http://bit.ly/P8NPOV.

- Increase the comprehensiveness of the Executive’s Budget Proposal, specifically by focusing on providing information in the following areas:
  - anticipated expenditures for at least two years beyond the budget year and previous year’s expenditures (see questions 5-6, 18-19, 21, and 24 of the Open Budget Questionnaire);
  - anticipated revenues for at least two years beyond the budget year (see questions 9-10 of the Open Budget Questionnaire);
  - total outstanding government debt for the budget year; previous year’s debt information and debt composition, such as interest rates on the debt, maturity profile of the debt, currency denomination of the debt, or whether it is domestic or external debt (see questions 11, 13, and 33-34 of the Open Budget Questionnaire);
  - macroeconomic forecasts and assumptions used in developing the budget (see questions 14-15 of the Open Budget Questionnaire);
  - linking the budget to the government’s stated policy goals, nonfinancial and performance data, and information intended to benefit directly the country’s most impoverished populations (see questions 16-17 and 48-55 of the Open Budget Questionnaire);
  - extra-budgetary funds, intergovernmental transfers, transfers to public corporations, quasi-fiscal activities, financial and

São Tomé e Príncipe’s score is 29 out of 100, which is below the average score of 43 for all the 100 countries surveyed. It is also below the scores of its neighbors Ghana, Liberia, and Sierra Leone. São Tomé e Príncipe’s score indicates that the government provides the public with minimal information on the national government’s budget and financial activities during the course of the budget year. This makes it challenging for citizens to hold the government accountable for its management of the public’s money.

São Tomé e Príncipe’s OBI 2012 score of 29 has dramatically increased from its score of 0 on the OBI 2010.

The Open Budget Index is composed of subscores for each of the eight key budget documents assessed in the Survey. These subscores represent the average of the scores received on a set of questions in the Survey that measure the public availability of and amount of information in the documents. The subscores are comparable across all of the countries included in the Survey.

Recommendations

São Tomé e Príncipe’s score on the Open Budget Index has significantly gone up from the last round of the Open Budget Survey, which is an encouraging development and for which the government is congratulated. However, with a score of 29 out of 100 on the Open Budget Index 2012, the government of São Tomé e Príncipe has the potential to greatly expand budget transparency by introducing a number of measures, some of which can be achieved very quickly and at almost no cost to the government.

The International Budget Partnership recommends that São Tomé e Príncipe undertake the following steps to improve budget transparency:

- Publish the Pre-Budget Statement, which is being produced for internal use only (detailed guidance on the contents of this document can be found in this guidebook: http://bit.ly/QGzHv8). As per the Open Budget Survey 2012, 47 countries publish a Pre-Budget Statement, including São Tomé e Príncipe’s neighbors Liberia and Nigeria. Links to the budget documents published by these countries can be accessed from the IBP’s website: http://bit.ly/P8NPOV.

- Produce and publish a Citizens Budget, Mid-Year Review, Year-End Report, and Audit Report. Detailed guidance on the contents of these four documents can be found in these guidebooks: http://bit.ly/QGzHv8 and http://bit.ly/QGzFmJ. As per the Open Budget Survey 2012, 26 countries publish a Citizens Budget, though currently no country in West Africa publishes one; 29 countries publish a Mid-Year Review, including its neighbors Ghana and Liberia; 72 countries publish a Year-End Report, including its neighbors Liberia, Nigeria, and Sierra Leone; and 68 countries publish an Audit Report, including its neighbors Ghana and Sierra Leone. Links to the budget documents published by these countries can be accessed from the IBP’s website: http://bit.ly/P8NPOV.

- Increase the comprehensiveness of the Executive’s Budget Proposal, specifically by focusing on providing information in the following areas:
  - anticipated expenditures for at least two years beyond the budget year and previous year’s expenditures (see questions 5-6, 18-19, 21, and 24 of the Open Budget Questionnaire);
  - anticipated revenues for at least two years beyond the budget year (see questions 9-10 of the Open Budget Questionnaire);
  - total outstanding government debt for the budget year; previous year’s debt information and debt composition, such as interest rates on the debt, maturity profile of the debt, currency denomination of the debt, or whether it is domestic or external debt (see questions 11, 13, and 33-34 of the Open Budget Questionnaire);
  - macroeconomic forecasts and assumptions used in developing the budget (see questions 14-15 of the Open Budget Questionnaire);
  - linking the budget to the government’s stated policy goals, nonfinancial and performance data, and information intended to benefit directly the country’s most impoverished populations (see questions 16-17 and 48-55 of the Open Budget Questionnaire);
  - extra-budgetary funds, intergovernmental transfers, transfers to public corporations, quasi-fiscal activities, financial and
nonfinancial assets, expenditure arrears, contingent and future
liabilities, tax expenditures, earmarked revenues, and percentage
of the budget devoted to secret items (see questions 35-43 and
45-47 of the Open Budget Questionnaire); and
- detailed dates and timetable on the budget formulation
process (see questions 57-58 of the Open Budget Questionnaire).
- Increase the comprehensiveness of the Enacted Budget by
providing program-level details in it (see question 101 of the Open
Budget Questionnaire).
- Increase the comprehensiveness of In-Year Reports by including
information on debt composition, such as interest rates on the debt,
maturity profile of the debt, and currency denomination of the debt
(see question 71 of the Open Budget Questionnaire).

Strength of Legislatures and Supreme Audit Institutions in Budget Oversight

The Open Budget Survey examines the extent of effective oversight
provided by legislatures and supreme audit institutions (SAIs). These
institutions play a critical role — often enshrined in national constitu-
tions — in planning and overseeing the implementation of national
budgets.

The Open Budget Survey assesses whether legislatures provide effec-
tive budget oversight by measuring performance on 11 indicators,
including: consultations with the executive prior to the tabling in
the legislature of the draft budget, research capacity, formal debate
on overall budget policy, time available to discuss and approve the
budget, legal authority to amend the budget proposal, approval of
shifts in expenditure budget and excess revenues collected, supple-
mental budget powers, authority to approve use of contingency
funds, and scrutiny of audit reports.

The Open Budget Survey assesses whether supreme audit institu-
tions are empowered to provide effective budget oversight by using
the following four indicators: authority to remove the head of the
supreme audit institution, legal power to audit public finances, financial
resources available, and availability of skilled audit personnel.

Recommendations

The International Budget Partnership recommends that São Tomé e
Príncipe undertake the following actions to improve budget over-
sight:

- The legislature should have a specialized budget research office
  to assist it with budget analysis, should formally debate the overall
  budget policy prior to the tabling of the Executive’s Budget Proposal,
  and should scrutinize all audit reports; the executive should consult
  with members of the legislature as part of its process of determining
  budget priorities and be required to seek approval from the legisla-
ture prior to spending excess revenue and contingency funds (see
questions 59, 97-98, 104, and 106-107 of the Open Budget Question-
naire).
- Empower the supreme audit institution by the following actions:
  the SAI should have full discretion to decide which audits it will
  undertake; the budget for the SAI should be determined by the
  legislature, and the funding level should be broadly consistent with
  the resources required by the SAI to fulfill its mandate; and the SAI
  should have skilled staff designated to undertake audits of the central
government agencies that handle the security sector (see questions
92-94 of the Open Budget Questionnaire).

São Tomé e Príncipe is not among the leaders on budget oversight and engagement in West Africa

<table>
<thead>
<tr>
<th>Country</th>
<th>Legislative Strength</th>
<th>SAI Strength</th>
<th>Public Engagement</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equatorial Guinea</td>
<td>Weak</td>
<td>Weak</td>
<td>Weak</td>
</tr>
<tr>
<td>Ghana</td>
<td>Strong</td>
<td>Strong</td>
<td>Moderate</td>
</tr>
<tr>
<td>Liberia</td>
<td>Moderate</td>
<td>Strong</td>
<td>Weak</td>
</tr>
<tr>
<td>Nigeria</td>
<td>Strong</td>
<td>Strong</td>
<td>Weak</td>
</tr>
<tr>
<td>São Tomé e Príncipe</td>
<td>Moderate</td>
<td>Moderate</td>
<td>Weak</td>
</tr>
<tr>
<td>Sierra Leone</td>
<td>Weak</td>
<td>Strong</td>
<td>Weak</td>
</tr>
</tbody>
</table>

Strong: average score above 66 of 100; Moderate: average score between 34 and 66; Weak: average score below 34
**Opportunities for Public Participation**

Research and advocacy experience of civil society over the past 15 years has demonstrated that transparency by itself is insufficient for improving governance. Transparency along with opportunities for public participation in budgeting can maximize the positive outcomes associated with open budgeting. Therefore, the Open Budget Survey assesses opportunities available to the public to participate in national budget decision-making processes. Such opportunities can be provided throughout the budget cycle by the executive, legislature, and supreme audit institution.

Based on these indicators, the Open Budget Survey 2012 finds that opportunities for public participation in the budget process in São Tomé e Príncipe are limited.

**Recommendations**

The International Budget Partnership recommends that São Tomé e Príncipe expand public engagement in budgeting after considering the Open Budget Survey indicators on which the country performs poorly (see table below and questions 114-125 in the Open Budget Questionnaire).

---

**São Tomé e Príncipe has much room to improve public participation**

<table>
<thead>
<tr>
<th>Requirement</th>
<th>Finding</th>
</tr>
</thead>
<tbody>
<tr>
<td>Process Followed Before Consultation</td>
<td></td>
</tr>
<tr>
<td>Formal requirement for public participation (Q114)</td>
<td>Does not exist</td>
</tr>
<tr>
<td>Articulation of purposes for public participation (Q115)</td>
<td>Does not exist</td>
</tr>
<tr>
<td>Communication by the SAI of audit findings beyond publication of audit reports (Q124)</td>
<td>Does not exist</td>
</tr>
<tr>
<td>Process of Consultation</td>
<td></td>
</tr>
<tr>
<td>Mechanisms developed by the executive for participation during budget planning (Q116)</td>
<td>Does not exist</td>
</tr>
<tr>
<td>Public hearings in the legislature on macroeconomic budget framework (Q119)</td>
<td>Exists but is weak</td>
</tr>
<tr>
<td>Public hearings in the legislature on individual agency budgets (Q120)</td>
<td>Does not exist</td>
</tr>
<tr>
<td>Opportunities in the legislature for testimonials by the public during budget hearings (Q121)</td>
<td>Does not exist</td>
</tr>
<tr>
<td>Mechanisms developed by the executive for participation during budget execution (Q117)</td>
<td>Does not exist</td>
</tr>
<tr>
<td>Mechanisms developed by the SAI for participation in audit agenda (Q123)</td>
<td>Does not exist</td>
</tr>
<tr>
<td>Process Followed After Consultation</td>
<td></td>
</tr>
<tr>
<td>Feedback by the executive on use of inputs provided by the public (Q118)</td>
<td>Does not exist</td>
</tr>
<tr>
<td>Release by the legislature of reports on budget hearings (Q122)</td>
<td>Does not exist</td>
</tr>
<tr>
<td>Feedback by the SAI on use of inputs provided by the public (Q125)</td>
<td>Does not exist</td>
</tr>
</tbody>
</table>

---

**Description of Survey, Methodology, Reliability, and Researcher Contact Information**

The Open Budget Survey is a fact-based research instrument that uses easily observable phenomena to assess what occurs in practice. The research conclusions are typically supported by citations and comments, including reference to a budget document, a law, or other public document; a public statement by a government official; or comments from a face-to-face interview with a government official or other knowledgeable party. The Survey is compiled from a questionnaire completed for each country by independent budget experts who are not associated with the national government. Each country’s questionnaire is then independently reviewed by two anonymous experts who also have no association with government. In addition, the IBP invites national governments to comment on the draft results from the Survey and considers these comments before finalizing the Survey results. The entire research process for 2012 took over 18 months between July 2011 and December 2012 and involved approximately 400 experts.

The Open Budget Survey provides a reliable source of data on national budget transparency practices for governments, development practitioners, the media, and citizens. Current users of the Survey results include the Open Government Partnership, Collaborative Africa Budget Reform Initiative, INTOSAI, the World Bank in its Worldwide Governance Indicators, and a number of bilateral aid agencies and international and regional multilateral bodies. The publication of the Open Budget Survey 2012 has reinforced the Survey’s preeminent position as a global data repository on budget transparency, participation, and accountability.

Research to complete this country’s Open Budget Survey was undertaken by Celsio Rodrigues Da Vera Cruz Junqueira, WEBETO. ORG, Edifício Castelo Norte, Porta B – Portas de Benfica, Freguesia de S. Domingos de Benfica, 1500 - 469 Lisboa, webeto.org@gmail.com; celsioj@yahoo.com.

Despite repeated efforts, the IBP was unable to get comments on the draft Open Budget Questionnaire results from the São Toméan government.