

**TRANSPARENCY**  
(OPEN BUDGET INDEX)

**44**

OUT OF 100

The Government of Cameroon provides the public with **limited** budget information.

**PUBLIC PARTICIPATION**

**29**

OUT OF 100

The Government of Cameroon is **weak** in providing the public with opportunities to engage in the budget process.

**BUDGET OVERSIGHT**

**24**

OUT OF 100

**BY LEGISLATURE**  
Budget oversight by the legislature in Cameroon is **weak**.

**33**

OUT OF 100

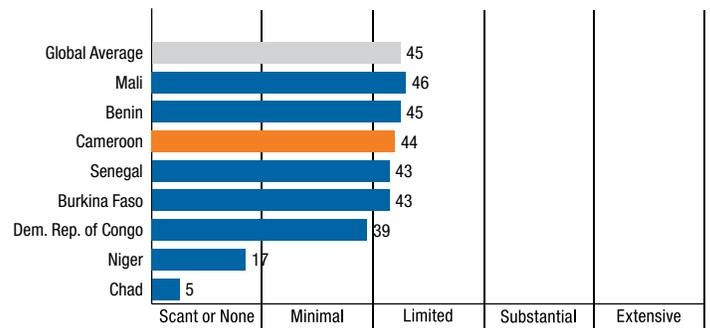
**BY AUDIT**  
Budget oversight by the supreme audit institution in Cameroon is **weak**.

**TRANSPARENCY (OPEN BUDGET INDEX)**

Drawing on internationally accepted criteria developed by multilateral organizations, the Open Budget Survey uses 109 indicators to measure budget transparency. These indicators are used to assess whether the central government makes eight key budget documents available to the public in a timely manner and whether the data contained in these documents are comprehensive and useful.

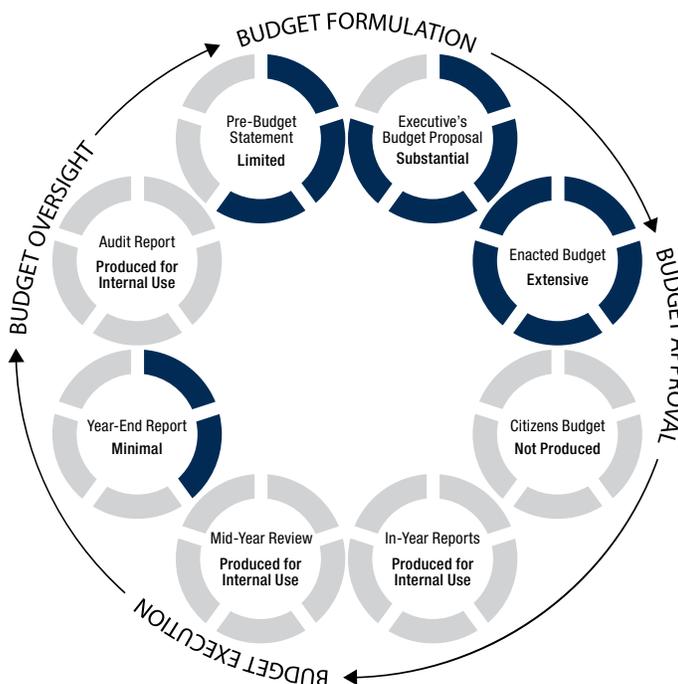
Each country is given a score out of 100 which determines its ranking on the Open Budget Index – the world’s only independent and comparative measure of budget transparency.

**Regional Comparison**

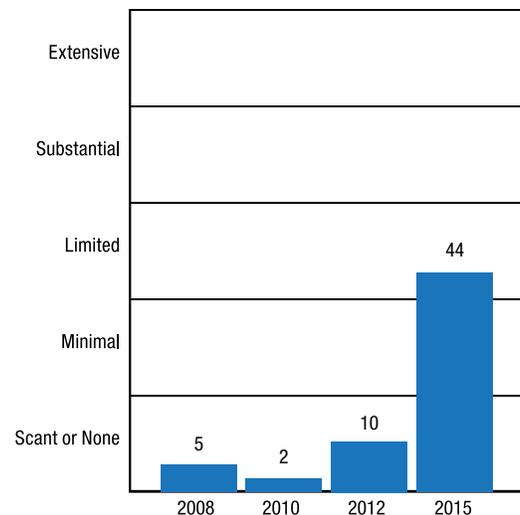


Cameroon’s score of 44 out of 100 is a little lower than the global average score of 45.

**Usefulness of Budget Information Throughout the Budget Cycle**



**Change in Transparency Over Time**



Note: The following categories are used to report the usefulness of each document:

Not produced, Published Late, Internal Use, Scant, Minimal, Limited, Substantial, or Extensive.

# TRANSPARENCY (OPEN BUDGET INDEX)

## The Availability of Budget Documents Over Time

Document	2008	2010	2012	2015
Pre-Budget Statement	●	●	●	●
Executive's Budget Proposal	●	●	●	●
Enacted Budget	●	●	●	●
Citizens Budget	●	●	●	●
In-Year Reports	●	●	●	●
Mid-Year Review	●	●	●	●
Year-End Report	●	●	●	●
Audit Report	●	●	●	●

● Not produced/published late ● Produced for internal use ● Published

Cameroon's score of 44 on the 2015 Open Budget Index is substantially higher than its score in 2012.

Since 2012, the Government of Cameroon has increased the availability of budget information by:

- Publishing the Executive's Budget Proposal and Year-End Report.
- Improving the comprehensiveness of the Pre-Budget Statement and Enacted Budget.

However, the Government of Cameroon has decreased the availability of budget information by:

- Producing the In-Year Reports and Audit Report for internal use only.

Moreover, the Government of Cameroon has failed to make progress in the following ways:

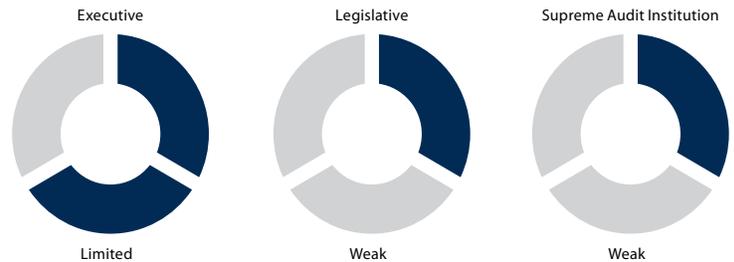
- Producing a Mid-Year Review but failing to make it publicly available.
- Not producing a Citizens Budget.

# PUBLIC PARTICIPATION

Evidence suggests that transparency alone is insufficient for improving governance, and that public participation in budgeting can maximize the positive outcomes associated with greater budget transparency.

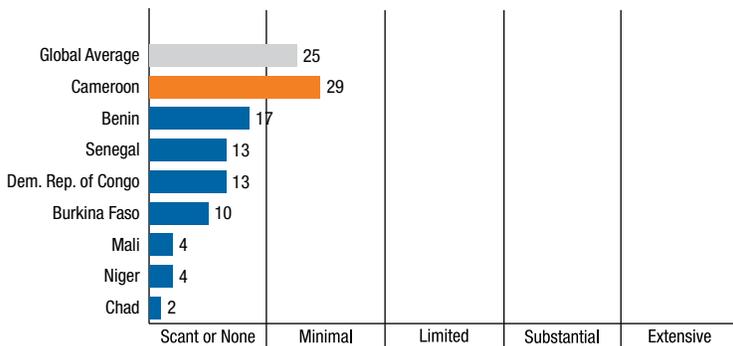
To measure public participation, the Open Budget Survey assesses the degree to which the government provides opportunities for the public to engage in budget processes. Such opportunities should be provided throughout the budget cycle by the executive, the legislature, and the supreme audit institution.

## Elements of Public Participation



Cameroon's score of 29 out of 100 indicates that the provision of opportunities for the public to engage in the budget process is **weak**. However, this is higher than the global average score of 25.

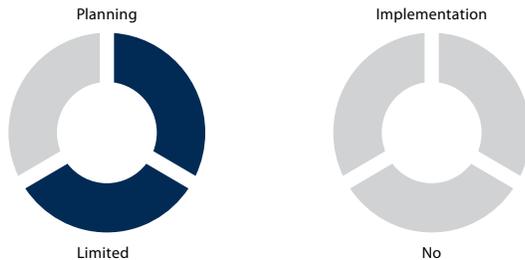
## Regional Comparison



# BUDGET OVERSIGHT

The Open Budget Survey examines the extent to which legislatures and supreme audit institutions are able to provide effective oversight of the budget. These institutions play a critical role – often enshrined in national constitutions – in planning budgets and overseeing their implementation.

## Oversight by the Legislature



The legislature provides **limited** oversight during the planning stage of the budget cycle and **no** oversight during the implementation stage of the budget cycle.

The legislature does not have a specialized budget research office. The executive does not receive prior approval by the legislature before implementing a supplemental budget. Finally, in both law and practice, the legislature is not

consulted prior to the virement of funds in the Enacted Budget, spending any unanticipated revenue, or spending contingency funds that were not identified in the Enacted Budget.

## Oversight by the Supreme Audit Institution



The supreme audit institution provides **weak** budget oversight.

Under the law, it has full discretion to undertake audits as it sees fit. However, the head of the supreme audit institution can be removed without legislative or judicial approval, which undermines its independence. Finally, the supreme audit institution is provided with insufficient resources to fulfill its mandate and has no quality assurance system in place.

# RECOMMENDATIONS

## Improving Transparency

Cameroon should prioritize the following actions to improve budget transparency:

- Publish In-Year Reports, the Mid-Year Review, and the Audit Report.
- Produce and publish a Citizens Budget.
- Increase the comprehensiveness of the Executive's Budget Proposal by presenting more information on the classification of expenditures for future years and the classification of expenditures for prior years.
- Increase the comprehensiveness of the Year-End Report by presenting more information on planned versus actual expenditures and information on planned versus actual performance.

## Improving Participation

Cameroon should prioritize the following actions to improve budget participation:

- Provide detailed feedback on how public perspectives have been captured and taken into account.
- Hold legislative hearings on the budgets of specific ministries, departments, and agencies as well as on audit reports at which testimony from the public is heard.
- Establish formal mechanisms for the public to assist the supreme audit institution to formulate its audit program and participate in audit investigations.

## Improving Oversight

Cameroon should prioritize the following actions to strengthen budget oversight:

- Establish a specialized budget research office for the legislature.
- Ensure the executive receives prior approval by the legislature before implementing a supplemental budget.
- Require legislative or judicial approval to remove the head of the supreme audit institution.

# METHODOLOGY

The Open Budget Survey uses internationally accepted criteria developed by multilateral organizations such as the International Monetary Fund (IMF), the Organisation for Economic Co-operation and Development (OECD), and the International Organisation of Supreme Audit Institutions (INTOSAI). It is a fact-based research instrument that assesses what occurs in practice through readily observable phenomena. The entire research process took approximately 18 months between March 2014 and September 2015 and involved about 300 experts in 102 countries. The Survey was revised somewhat from the 2012 version to reflect emerging developments in accepted good practice and to strengthen individual questions. A full discussion of these changes can be found in a technical note on the comparability of the Open Budget Index over time (see below).

Survey responses are typically supported by citations and comments. This may include a reference to a public document, an official statement by the government, or comments from a face-to-face interview with a government official or other knowledgeable party.

The Survey is compiled from a questionnaire completed for each country by independent budget experts who are not associated with the national government. Each country's questionnaire is then independently reviewed by an anonymous expert who also has no association to government. In addition, IBP invites national governments to comment on the draft results from the Survey and considers these comments before finalizing the Survey results.

Despite repeated efforts, IBP was unable to get comments on the draft Open Budget Questionnaire results from the Government of Cameroon.

Research to complete this country's Open Budget Survey was undertaken by:

Léonard Eoussa  
Budget Information Centre  
P.O. Box 26  
Bonanjo, Douala  
Cameroon  
[openbudget@ymail.com](mailto:openbudget@ymail.com)

## Further Information

Visit [www.openbudgetsurvey.org](http://www.openbudgetsurvey.org) for more information, including:

- The Open Budget Survey 2015: Global Report
- Individual datasets for each of the 102 countries surveyed.
- A technical note on the comparability of the Open Budget Index over time.