



TASK SHEET 2.1: WHAT IS THE DEVELOPMENT PROBLEM?

Review the 10 case studies of civil society organizations that monitor budget implementation, as displayed around the training venue. For each case study, write down what development problem (or other challenge) the civil society group was trying to address by means of its budget work.

CASE STUDY	WHAT DEVELOPMENT PROBLEM AND/OR OTHER CHALLENGES WAS THIS GROUP TRYING TO ADDRESS?
Mazdoor Kisan Shakti Sangathan (MKSS) in India	
Civil Society Coalition for Quality Basic Education (CSCQBE) in Malawi	
Procurement Watch Inc. (PWI) in the Philippines	
Government Watch (G-Watch) in the Philippines	
Public Affairs Centre (PAC) in India	
Hakikazi Catalyst in Tanzania	



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FUNDAR Center for Research & Analysis in Mexico	
HakiElimu in Tanzania	
Concerned Citizens of Abra for Good Government (CCAGG) in the Philippines	
Public Service Accountability Monitor (PSAM) in South Africa	



TASK SHEET 2.2: MATERNAL DEATH RATE IN SUNRISE STATE – WHAT COULD BE CAUSING THE PROBLEM?

Read all the information about the maternal mortality situation in Sunrise State, as presented in **READING 2.1: HEALTHY MOTHERS, HEALTHY CHILDREN** and discuss the problem in your group.

Please list all of the possible causes for the high maternal mortality rate in the city of Mortalia:

Think about what budget problems may be contributing to the problem and add them to your list:

TASK SHEET 2.3: WHICH STAGE TO MONITOR?

Which stage(s) of the Polarus budget process would you monitor if you were concerned about:

#	ADVOCACY ISSUE	WHICH STAGE OF THE BUDGET PROCESS TO MONITOR?
1	The total amount being allocated to Sunrise State	
2	Underspending in the Sunrise State Department of Health	
3	The size of the National Government deficit	
4	Wastage in the national health budget	
5	How much money is allocated to primary health care in the health budget	

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6	Procurement fraud in the provision of medicines at state clinics	
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In each case, explain your choice!

TASK SHEET 2.4: INTERVIEWS WITH OFFICIALS

After reading the transcripts of media interviews with government officials and government contractor on the maternal health situation in Sunrise State, identify further questions you would like to pose to any or all of the officials in question. Record your questions and findings below.

OFFICIAL FROM THE NATIONAL DEPARTMENT OF FINANCE

Possible questions to ask:

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STATE DEPARTMENT OF HEALTH

Possible questions to ask:

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OFFICIAL FROM THE SUNRISE STATE DISTRICT HEALTH SERVICES PROGRAM

Possible questions to ask:

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**CEO OF MEDLIFE SUPPLIES, CONTRACTOR TO THE SUNRISE STATE
DEPARTMENT OF
HEALTH**

Possible questions to ask:

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TASK SHEET 2.5: WHICH ACTORS TO TARGET?

Which actors in the **budget execution process** would you target if you were concerned about the following:

1. The Sunrise State Health Department didn't receive all the money that was allocated to it in the state budget.

2. Contracted service providers do not deliver the goods and services as set out in their government contracts.

3. The Procurement Board is not following accepted procedure for deciding on bids.

4. The Emergency Services Program in the Sunrise State Health Department is underspending on its allocation for ambulances.

5. Contractors in Sunrise State are building inferior roads.

6. Money allocated to the national Department of Health has been moved to Defense.



TASK SHEET 2.6: BACK TO SUNRISE STATE

As you know, the maternal mortality crisis in Sunrise State continues to claim lives. With the other members of your civil society organization in Polarus, discuss the following questions.

1. Looking back to Task Sheet 2.2, which possible budget implementation reasons didn't you list?

2. Which actors are responsible for these problems?

3. Which documents could help you locate the problem?
